

April 7, 2026

Subject : Invitation to the 2026 Annual General Meeting of Shareholders
To : The Shareholders
Enclosures: 1. Annual Registration Statement / Annual Report 2025 (Form 56-1 One Report) (QR Code)
2. Directors whose term expired and nominated to the position
3. Proxy Form A and B
4. Report Request Form Annual Registration Statement / Annual Report 2025
(Form 56-1 One Report)
5. Map of company

The Board of Directors of Food and Drinks Public Limited Company (the “Company”) has resolved to call for the Annual General Meeting of Shareholders of 2026 at the Company’s Meeting Room, 15th Floor, Regent House Building, No. 183 Rajdamri Rd., Lumpini, Pathumwan, Bangkok 10330 on April 29, 2026 at 14.00 hrs. The following agendas will be considered at the meeting:

Agenda 1 To acknowledge the operating results of the Company in the year 2025, as of December 31, 2025.

Objectives and rationale: The operating results of the company and financial summary of the year 2025 are shown in the annual report 2025 per enclosed QR Code.

Opinion of the Board: The Board deemed appropriate to propose that the Annual General Meeting of Shareholders acknowledge the operating results of the Company in the year 2025, as of December 31, 2025.

Resolution: This agenda item is for acknowledgment only, therefore, voting is not required.

Agenda 2 To consider and approve the financial statements for the year 2025 at the year ended December 31, 2025.

Objectives and rationale: Pursuant to Section 112 of the Public Limited Companies Act B.E. 2535 (1992) and Article 37 of the Company’s Articles of Association, the Board of Directors shall arrange for preparation of the balance sheet and profit and loss account at the end of the Company’s fiscal year, and assign the auditor to audit such prior to proposing to the shareholders for consideration and approval. The financial statements for the year 2025 at the year ended December 31, 2025, have been unconditionally approved by the Company’s auditors and have been deemed complete and compliant with Generally Accepted Accounting Principles (GAAP) by both the Audit Committee and the Board of Directors. The details of the financial information as presented in the annual report for the year 2025 (Form 56-1 One Report) are summarized in a QR Code.

Opinion of the Board: The Board deemed appropriate to propose that the Annual General Meeting of Shareholders consider and approve the financial statements for the year 2025 at the year ended December 31, 2025.

Resolution: This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (excluding abstentions).

Agenda 3 To consider and approve the allocation of profit as statutory reserve the payment of dividends for the year 2025.

Objectives and rationale: The Company reported a net profit of THB 129,912 based on the financial statements prepared under the equity method for the year 2025, and a net profit of THB 15,549,487 based on the separate financial statements, representing earnings per share of THB 0.01 and THB 0.88, respectively.

Opinion of the Board: It is deemed appropriate to propose that the shareholders approve the omission of the allocation of net profits to the legal reserve and the omission of dividend payment, due to the unrest between Thailand and the Kingdom of Cambodia, which has directly impacted the Company's beverage sales. As the situation shows no signs of improvement, it is therefore considered appropriate to omit dividend payments for the annual operating results in order to retain cash flow for the Company's operations.

Resolution: This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (excluding abstentions).

Agenda 4 To consider and approve the appointment of director(s) to replace those who are retiring by rotation.

Objectives and rationale: Pursuant to Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and Article 15 of the Company's Articles of Association, at least one-third (1/3) number of directors shall retire by rotation at each Annual General Meeting of Shareholders. In the 2025 Annual General Meeting of Shareholders, 3 directors who will be retired by rotation are:

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| 1. Mr. Chang Chih Hao | Executive Director |
| 2. Mr. Lin Cheng Yung | Director |
| 3. Mr. Monsiam Sinworaphan | Audit Committee and Independent Director
in Attachment 2. |

Opinion of the Board: It is deemed appropriate to propose to the Annual General Meeting of Shareholders the reappointment of three directors who have retired by rotation to serve another term as directors, and to retain their respective positions as previously held.

Resolution: This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (excluding abstentions). The shareholders shall vote for each candidate individually.

Agenda 5 To consider and approve the directors' remuneration for 2026.

Objectives and rationales: Pursuant to Section 90 of the Public Limited Companies Act B.E. 2535 (1992) and Article 25 of the Company's Articles of Association, the director is entitled to receive the remuneration from the Company in the form of reward, meeting allowance, pension, bonus or return in other nature in accordance with the Articles of Association or as considered by the meeting of shareholders. It is therefore proposed that the directors' remuneration be determined as follows: the Chairman of the Board and directors shall receive remuneration of THB 40,000 per person per year, plus a meeting allowance of THB 15,000 per meeting (based on actual attendance). For the Audit Committee, the Chairman of the Audit Committee shall receive remuneration of THB 100,000 per year, and Audit Committee members shall receive THB 80,000 per year, plus a meeting allowance of THB 20,000 per meeting (based on actual attendance).

Opinion of the Board: It is deemed appropriate to propose that the shareholders consider and approve the determination of directors' remuneration as proposed.

Resolution: This agenda item requires not less than two-thirds (2/3) of the total votes of the shareholders who attend the Meeting.

Agenda 6 To consider and approve appointment of the auditor(s) and fixing their remuneration for the year 2026.

Objectives and rationale: Pursuant to Section 120 of the Public Limited Companies Act B.E. 2535 (1992) the Annual General Meeting of Shareholders shall appoint the auditor on an annual basis, proposed to the Board of Directors to propose to the Meeting of Shareholders to consider appointing the auditors from Bunchikij Co., Ltd. to be the Company's auditor.

Opinion of the Board: The Board deemed appropriate to propose that the Annual General Meeting of Shareholders consider and approve the appointment of the following individuals from Bunchikij Co., Ltd. as the auditors of the Company for the year 2026.

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| 1. Mr. Pornchai Kittipanya-Ngam, | Auditor license no. 2778 | or |
| 2. Miss Salila Phutthicharungwong, | Auditor license no. 6817 | or |
| 3. Miss Natramon Wanthanatham, | Auditor license no. 13086 | |

The audit fee for 2026 at Baht 1,500,000 and the audit fee for BOI compliance at Baht 50,000, resulting in a total of Baht 1,550,000.

Resolution: This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (an abstention is not counted as a vote).

Agenda 7 To consider and approve the amendment to the Company's objectives and the amendment to Clause 3. (Objectives) of the Memorandum of Association of the Company.

Objectives and rationale: The Board of Directors, in consultation with the Audit Committee, has considered and resolved that it is appropriate to amend and add to the Company's Memorandum of Association in order to support the operation of a vending machine business. Accordingly, it is proposed to add three new objectives to the Memorandum of Association as follows:

Clause (54) To engage in the business of buying, selling, leasing, importing into the Kingdom, or exporting for sale to foreign countries automatic vending machines (Vending Machines).

Clause (55) To engage in the business of trading, manufacturing, repairing, modifying, installing, and inspecting automatic vending machines.

Clause (56) To engage in the business of installing vending machines for the distribution of ready-to-eat food, beverages, and consumer products through automatic vending machines.

Opinion of the Board It is deemed appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the amendment of the Company's objectives by adding three items, as well as the amendment of the Company's Memorandum of Association.

Resolution: This agenda item requires a majority vote of the shareholders who attend the Meeting and cast their votes (an abstention is not counted as a vote).

Agenda 8 Other (If any)

Please be informed accordingly and please take any necessary actions concerning these matters, which will be greatly appreciated. The company asks you to protect your rights by appointing another person or independent director to attend the meeting instead. according to the proxy form as in Attachment 3.

Sincerely yours,
Food and Drinks Public Co., Ltd.

- Chuang Chih Yao -

(Mr. Chuang Chih Yao)
Chairman